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**Class:-B.Com Part 3**

**Subject:-Management**



(b) Reserve & Surplus :				
Capital Reserve	50	2.44	100	3.28
General Reserve	300	14.63	250	8.45
(B)	350	17.07	350	11.50
(ii) Non-current Liabilities :				
12% Debentures	100	4.88	200	6.75
(D)				
(iii) Current Liabilities	600	29.27	410	13.55
Creditors				
Total (A + B + C + D)	2,050	100.00	2,960	100.00
<b>II. ASSETS</b>				
(i) Non-current Assets :				
Fixed Assets				
Land	200	9.76	600	20.27
Building	400	19.51	800	27.00
Machinery	300	14.63	900	30.44
Other Fixed Assets	100	4.88	150	5.07
Total (A)	1,000	48.78	2,450	82.77
(ii) Other Non-current Assets :				
Investments	50	2.44	50	1.69
Subsidiary AB Ltd.	400	19.51	200	6.75
Immovable Property	450	21.95	250	8.45
(B)				
(iii) Current Assets :				
Cash	100	4.88	10	0.34
Debtors	300	14.63	100	3.35
Stock	200	9.76	150	5.06
(C)	600	29.27	260	8.75
Total (A + B + C)	2,050	100.00	2,960	100.00

**Problem 11**

The Balance Sheets of A Ltd. and B Ltd. are as follows :

**Balance Sheet of A Ltd. & B Ltd.**  
(as at 31st March, 2013)

Particulars	Note No.	A Ltd.	B Ltd.
<b>I. EQUITY &amp; LIABILITIES</b>			
1. Shareholders' Fund :			
Equity Share Capital		1,50,000	4,00,000
Pref. Share Capital		1,20,000	1,60,000
Reserves and Surplus		14,000	18,000
2. Non-current Liabilities :			
Long-term Loans		1,15,000	1,30,000
3. Current Liabilities :			
Trade Payables :			
Bills Payable		2,000	—
Sundry Creditors		12,000	4,000

Outstanding Expenses		15,000	6,000
Proposed Dividend		10,000	90,000
Total (1 + 2 + 3)		4,38,000	8,08,000
<b>II. ASSETS</b>			
1. Non-current Assets :			
Land and Building		80,000	1,23,000
Plant and Machinery		3,34,000	6,00,000
2. Current Assets :			
Temporary Investments		1,000	40,000
Inventories		10,000	25,000
Trade Receivables (Debtors)		4,000	8,000
Prepaid Expenses		1,000	2,000
Cash and Bank Balance		8,000	10,000
Total (1 + 2)		4,38,000	8,08,000

Compare the financial position of two companies with the help of Common-size Balance Sheet.

**Solution**  
**Common-size Balance Sheet**  
(as on 31st March, 2013)

Particulars	A Ltd.		B Ltd.	
	Amount	%	Amount	%
<b>I. EQUITY &amp; LIABILITIES</b>				
1. Shareholder's Fund :				
Pref. Share Capital	1,20,000	27.39	1,60,000	19.80
Equity Share Capital	1,50,000	34.25	4,00,000	49.50
Reserves & Surplus	14,000	3.19	18,000	2.23
Total (A)	2,84,000	64.83	5,78,000	71.53
2. Non-current Liabilities :				
Long-term Loans (B)	1,15,000	26.25	1,30,000	16.09
3. Current Liabilities :				
Bills Payable	2,000	0.46	—	—
Sundry Creditors	12,000	2.74	4,000	0.49
Outstanding Expenses	15,000	3.44	6,000	0.74
Proposed Dividend	10,000	2.28	90,000	11.15
Total (C)	39,000	8.92	1,00,000	12.38
Total Liabilities (A + B + C)	4,38,000	100.00	8,08,000	100.00
<b>II. ASSETS</b>				
1. Non-current Assets :				
Fixed Assets :				
Land & Building	80,000	18.26	1,23,000	15.22
Plant & Machinery	3,34,000	76.26	6,00,000	74.26
Total (A)	4,14,000	94.52	7,23,000	89.48
2. Current Assets :				
Temporary Investments	1,000	0.23	40,000	4.95

Inventories	10,000	2.28	2,50,000
Debtors	4,000	0.91	8,000
Prepaid Expenses	1,000	0.23	2,000
Cash & Bank Balance	8,000	1.83	10,000
Total (B)	24,000	5.48	85,000
Total Assets (A + B)	4,38,000	100.00	8,08,000

**Interpretations :**

1. An analysis of financing pattern of both the companies shows that B Ltd. is more traditionally financed as compared to A Ltd. The former company has depended more on its own funds as is shown by Balance Sheet. Out of the investments, 71.53% of the funds are proprietor's funds and outsiders' funds accounts only for 28.47% i.e., (16.09 + 12.38). In A Ltd. proprietors' funds are 64.25% while outsiders' share is 35.17% i.e., (26.25 + 8.92) which shows that the company has depended more upon outsiders' funds. In the present day economic world generally, companies depend more on outsiders' fund. In this context both the companies have good financial planning but B Ltd. more financed on traditional lines.

2. Both the companies are suffering from inadequacy of working capital. The percentage of current liabilities is more than the percentage of current assets in both the companies. The first company (A Ltd.) is suffering more from working capital position than the second company (B Ltd.) because current liabilities are more than current assets by 3.44% i.e., (8.92 - 5.48) in A Ltd. and in B Ltd. by 1.86% i.e., (12.38 - 10.52).

3. A close look at the Balance Sheets shows that investments in fixed assets have been financed from working capital in both the companies. In A Ltd. fixed assets account for 94.52% of total assets while long-term funds account for 91.08% i.e., (64.83 + 26.25) of total funds. In B Ltd. fixed assets account for 89.48% whereas long-term funds account for 87.62% i.e., (71.53 + 16.09) of total funds. Instead of using long-term funds for working capital purposes the companies have used working capital for purchasing fixed assets. Therefore working capital problem should be solved immediately in both the companies.

**Problem 12**